2018-19 Budget Status Presentation

November 27, 2018

Challenges & Causes

\$5.2M+ Shortfall does not include potential future enrollment decline or K-3 Compliance.

Data included in presentation is preliminary and will change as estimates become more refined over time.

Challenges

- Estimated \$5.2M+ Shortfall in Operating Costs
- K-3 Class Size Compliance
- Continuing Enrollment Decline
- Implementation of Future Legislative Action

Causes

- Reduction in Levy Capacity
- Continuing Enrollment Decline
- Salary & Benefit Increases Above State Allocations
- Staffing Levels Above State Allocations
- McCleary Decision

McCleary Impact & Local Impact

New Local Levy Limited to \$1.50/\$1000 Assessed Valuation.

Combination of Local Levy & LEA funded at \$1,500 per Student.

McCleary Impact

- See Next Slide for Allocation Increases
- Loss of Levy/LEA Funding
 - 2018-19 (\$ 3,038,976)
 - 2019-20 (from 2016-17) (\$ 5,920,409)

Local Impact

- Enrollment Decline from 2015-16 (\$ 2,908,155)
- BEA Staffing Costs Over State Allocations
 - 2017-18 (\$19,123,552)
 - 2018-19 (\$16,065,210)
 - 2019-20 (\$16,865,896)
- Other Net Costs Supported Locally
 - 2017-18 (\$5,359,951)
 - 2018-19 (\$3,493,166)
 - 2019-20 (\$4,075,385)

State Funding Increases

MSOCs = Materials, Supplies & Operating Costs.

FTE = Full Time Equivalent.

BEA = Basic Education Allocation

SpEd = Special Education

CIS—Cert Instructional Staff

CLS – Classified Staff

CAS – Cert Admin Staff

| | | 2017-18 | 2018-19 | <u>Increase</u> | <u>% Incr</u> | 2019-20 | <u>Increase</u> | <u>% Incr</u> |
|----------------|--------------------|-------------|--------------|-----------------|---------------|--------------|-----------------|---------------|
| <u>Funding</u> | Funding/Staff Unit | | | | | | | |
| (| CIS | \$56,788.33 | \$69,128.96 | \$12,340.63 | 21.73% | \$70,442.46 | \$1,313.50 | 1.90% |
| C | CAS | \$62,199.00 | \$102,613.30 | \$40,414.30 | 64.98% | \$104,562.95 | \$1,949.65 | 1.90% |
| (| CLS | \$34,180.00 | \$49,591.04 | \$15,411.04 | 45.09% | \$50,533.63 | \$942.59 | 1.90% |
| | | | | | | | | |
| MSOCs - | - Regular | \$1,244.16 | \$1,267.80 | \$23.64 | 1.90% | \$1,291.89 | \$24.09 | 1.90% |
| MSOCs - | Grd 9-12 | \$170.91 | \$174.16 | \$3.25 | 1.90% | \$177.47 | \$3.31 | 1.90% |
| | | | | | | | | |
| BEA Allo | oc/FTE | \$7,068.61 | \$8,487.47 | \$1,418.86 | 20.07% | \$8,648.73 | \$161.26 | 1.90% |
| BEA Rat | e for SpEd | \$6,966.19 | \$8,360.97 | \$1,394.78 | 20.02% | \$8,519.83 | \$158.86 | 1.90% |

Total Local Resources

Financial Resources Available Above State Apportionment Allocation.

| | 17-18 Preliminary | 18-19 Estimated | Difference | 19-20 Estimated | Difference |
|-----------------------|----------------------|--------------------|----------------|--------------------|---------------|
| Levy | \$ 12,378,227 | \$ 9,337,149 | \$ (3,041,078) | \$ 6,743,880 | \$(2,593,269) |
| LEA | \$ 5,168,524 | \$ 5,170,626 | \$ 2,102 | \$ 4,882,462 | \$ (288,164) |
| Other Income | \$ 3,767,171 | \$ 3,625,574 | \$ (141,597) | \$ 4,105,215 | \$ 479,641 |
| Total Local Resources | | | | | |

Total Levy/LEA Loss from 17-18. \$(5,920,409)

Actions Taken To Reduce Use of Fund Balance

Have \$1.4M remaining to reduce for 2018-19.

Impacts on Programs 01 & 97 only

TOSA = Teacher on Special Assignment.

2018-19 Reductions

- Not Filling Open Positions
 - Assist Supt Leadership & Learning \$ Not filled
 - Director of State & Federal Program
 \$ 50,000
 - Replaced with TOSA
 - Director of Security \$ 139,500 (annual)
 - New Security Positions (4)
 \$ 206,000
 - Distr. Office Secretarial Positions (3) \$ 207,000
 - Unspent BEA Certificated Budget Capacity \$ 860,000
 - Subtotal
- 10% Building Budget
- Operations MSOC Budgets
 - Total 18-19 Reductions

- \$1,462,500
- \$ 130,000
- \$ 200,000
- \$1,795,500*

2018-19 & 2019-20 Potential Reductions

- Reductions in Staffing
 - Open Positions
 - Retirements
 - Reduction of Sub Costs

Total Local Uses & Net Impact on Fund Balance

* Spending in excess of State Apportionment Allocation.

** Total Local Expenditure Over State and Local Resources.

19-20 does not take into consideration Enrollment Decline. K-3 Funding challenges, SEBB Impact.

CPF = Capital Projects Fund

TVF= Transportation Vehicle Fund

| | 17-18 Preliminary | | 18-19 Estimated | | 19-20 Estimated | |
|-----------------------------------|----------------------|--------------|--------------------|-------------|--------------------|-------------|
| Total Local Resources | \$ 21,313,922 | | \$ | 18,133,349 | \$ | 15,731,557 |
| | | | | | | |
| Certificated Instructional Staff | \$ | (7,970,507) | \$ | (6,874,132) | \$ | (7,500,188) |
| Certificated Administrative Staff | \$ | (2,900,387) | \$ | (2,028,921) | \$ | (2,067,470) |
| Classified Staff | \$ | (8,252,658) | \$ | (7,162,157) | \$ | (7,298,238) |
| * Subtotal Prog o1 & 97 BEA | \$ | (19,123,552) | \$ (| 16,065,210) | \$ (: | 16,865,896) |
| | | | | | | |
| MSOC Prog o1 & 97 BEA | \$ | (800,410) | \$ | (556,720) | \$ | (567,298) |
| BEA Rev 3121 Shift to SpEd | \$ | (1,318,888) | \$ | (1,628,202) | \$ | (1,659,138) |
| SpEd Program | \$ | (1,139,927) | \$ | 306,584 | \$ | (200,000) |
| Other Support | \$ | (1,236,226) | \$ | (1,364,828) | \$ | (1,398,949) |
| Operating Transfers to CPF/TVF | \$ | (864,500) | \$ | (250,000) | \$ | (250,000) |
| Total Uses of Local Resources | \$ | (24,483,503) | \$ (| 19,558,376) | \$ (| 20,941,281) |
| | | | | | | |
| ** Net Impact on Fund Balance | \$ | (3,169,581) | \$ | (1,425,027) | \$ | (5,209,724) |

Enrollment Decline

* Alcoa plant closure.

| School Year | K-12 AAFTE | Annual FTE (Loss) | Cumulative FTE (Loss) from 2015-16 |
|-------------------|---------------|----------------------|--|
| 2015-16 | 7,636.64 | | |
| *2016-17 | 7,431.81 | (204.83) | |
| 2017-18 | 7,362.93 | (68.88) | |
| 2018-19 Est. | 7,295.00 | (68.93) | (342.64) |
| 20 | \$8,487.47 | | |
| Loss of BEA Reven | (\$2,908,155) | | |

| School Year | Total Running Start FTE Regular FTE (Loss) | | Cumulative FTE (Loss) from 2015-16 |
|---------------------|--|---------|--|
| 2015-16 | 155.46 | | |
| 2016-17 | 204.25 | (48.76) | |
| 2017-18 | 268.62 | (64.37) | |
| 2018-19 Est. | 270.03 | (1.41) | (114.54) |
| 2 | \$8,487.47 | | |
| Loss of BEA Revenue | (\$972,155) | | |

Employee Types

State Funded Employee Types

CIS – Certificated Instructional Staff

- Teachers, Counselors, Librarians, Specialists, Nurses, etc.
- Prog o1 Activities 22, 24, 26, 26, 27, 28, 31, 32, 33, 34
- 1.0 FTE = 180 Day School Year Contract

CLS – Classified Staff

- Other than CIS and CAS
- Secretaries, Parapros, Maintenance, Classified Administration
- Prog o1 Activities 22 thru 33, Prog 97 Activities 11 thru 75
- 1.0 FTE = 260 Days

CAS – Certificated Administrative Staff

- Administrative positions requiring a certificate
- Principals, Program Directors, Assistant Supt, Deputy Supt, Superintendent
- Prog o1 Activities 21, 23, 28, 33, Prog 97 Activity 12
- 1.0 FTE = Positions Defined Full Year, i.e. 210 to 240 Days

Estimated Funded BEA Staffing Units vs Estimated Actual FTE

Prog o1 & 97 Only

CIS – Cert Instructional Staff

CLS – Classified Staff

CAS – Cert Admin Staff

| 2018-19 | Estimated State Allocation Staff Unit | Estimated Staff FTE | Under (Over) State Allocation |
|---------|--|------------------------|-------------------------------------|
| CIS | 351.464 | 374.961 | (23.497) |
| CLS | 111.311 | 179.200 | (67.886) |
| CAS | 26.206 | 28.450 | (2.244) |

Estimated BEA Funding vs Estimated Cost

Based on October 2018 Enrollment Projection.

Prog o1 & 97 Only

| 2018-19 | Estimated State Allocation | Estimated Salary & Benefit Cost | Over (Under) State Allocation |
|---------|----------------------------------|--|-------------------------------------|
| CIS | \$33,929,290 | \$40,803,422 | (\$6,874,132) |
| CLS | \$8,117,505 | \$15,279,662 | (\$7,162,157) |
| CAS | \$3,590,751 | \$5,619,672 | (\$2,028,921) |
| Totals | \$45,637,546 | \$61,702,756 | (\$16,065,210) |

Future Challenges

To balance revenues and expenditures.

Future Challenges

- K-3 Class Size Compliance
- Enrollment Decline
- School Employees Benefit Board (SEBB) (Jan 2020)
- Fund Balance
- Operating with Reduced Levy Capacity (McCleary)
- Compliance with New Levy Spending Limitations (McCleary)
- Balancing Programs
 - Valley Academy of Learning
 - Wenatchee Valley Technical Skills Center
- Loss of 6% Regionalization Over Time (McCleary)
 - 1% reduction/year starting in 2020-21

2019-20 Budget Development Process

Slide #1

MEP = Modified Educational Program.

- 1) Agreement on Amount to be Cut
 - a. \$5.2 million+
 - b. Something Less
 - c. 1Year/2Year
- 2) Potential Options
 - a. Attrition/other reductions/involuntary transfers
 - Estimated

\$2,600,000

(Difference - taken out of fund balance \$2,600,000)

b. Full Cuts/Modified Educational Plan (MEP)
Estimated

\$5,200,000

2019-20 Budget Development Process

Slide #2

MEP = Modified Educational Program.

3) Prioritization Process by Board

- a. Time sensitive if involves reduced staffing
- b. Prototypical School Model
- c. Board Resolution for Modified Educational Program

4) If a MEP is Selected – a Feedback Process will be Identified

- a. Internal Stakeholders
 - * Certificated, Classified, Administration, Student(s)
- b. External Stakeholders
 - * Parents, Community